UP MSME 1-Connect

PROJECT REPORT

Planning to Start Your MSME Journey! Uncover Valuable Insights for your Business—Explore Now !!

PROJECT:

Urad Dal Papad _Making Unit (Small scale)

PROJECT REPORT OF

URAD DAL PAPAD MAKING UNIT

(SMALL SCALE)

PURPOSE OF THE DOCUMENT

This particular pre-feasibility is regarding Urad Dal Papad Manufacturing unit.

The objective of the pre-feasibility report is primarily to facilitate potential entrepreneurs in project identification for investment and in order to serve his objective; the document covers various aspects of the project concept development, start-up, marketing, finance and management.

[We can modify the project capacity and project cost as per your requirement. We can also prepare project report on any subject as per your requirement.]

1-CONNECT UTTAR PRADESH MSME

| COST OF PROJECT | | | | | |
|--------------------------|--------------|--|--|--|--|
| | (in Lacs) | | | | |
| PARTICULARS | Amount | | | | |
| Land & Building | Owned/Rented | | | | |
| Plant & Machinery | 6.25 | | | | |
| Furniture & Fixture | 0.50 | | | | |
| Miscellaneous Assets | 2.00 | | | | |
| Working capital Required | 3.33 | | | | |
| Total | 12.08 | | | | |

<u>P</u>

PROJECT AT GLANCE

- 1 Name of Proprietor/Director XXXXXXXX
- 2 Firm Name XXXXXXXX
- **3 Registered Address** XXXXXXXX
- 4 Nature of Activity XXXXXXXX
- **5 Category of Applicant** XXXXXXXX
- 6 Location of Unit XXXXXXXX
- 7 Cost of Project 12.08 Rs. In Lakhs

8 Means of Finance

i) Own Contribution 1.21 Rs. In Lakhs ii)

Working Capital atio 3.18 **Term Loan** 7.88 Rs. In Lakhs **iii**) 3.00 Rs. In Lakhs

- 9 Debt Service Coverage Ratio
- **10 Break Even Point** 36%
- **11 Power Requirement** 25 KW
- 12 Employment 8 Persons
- 13 Details of Cost of Project & Means of Finance

INTRODUCTION

URAD DAL PAPAD MAKING UNIT (SMALL SCALE)



A papadum is a seasoned dough made from peeled black gramme flour (urad flour) that is either fried or baked over an open flame with dry fire. Other flours, such as lentils, chickpeas, barley, tapioca, millet, and potato, may also be used. In India, Pakistan, Bangladesh, Nepal, and Sri Lanka, papadums are commonly eaten as a side dish or as an appetiser, often with a topping or dip such as chopped onions or carrots, chutneys, or other condiments. These are made of rice and are usually eaten as a snack or meal accompaniment in Pakistan. They have been a part of Indian subcontinent cuisine for centuries and are an important part of regular meals. Papad is a small Indian wafer that can also be referred to as a cracker or flat bread. Papad is made mainly from dried pulses and can be fried or roasted. There are a number of papad flavours available on the market, each customised to match the needs of the customer. For optimising both organoleptic and nutritional characteristics, the papad's basic composition differs from a variety of ingredients such as wheat flour, pulse flour, soya flour, spice mixes, chemical mixes, and various vegetable juices. It is necessary to prepare the dough for every papad before proceeding. To make the unique regional papad, the dough contains salt, peanut oil, and some flavours. One of the most important ingredients in making healthy papad is baking soda. After shaping the dough into a small, round flat loaf, it is dried (traditionally in the sun). Deep-frying, roasting over an open flame, toasting, and microwaving are all choices for cooking papad.

Papad is an important part of a meal in India. It is commonly served as a snack, chaat, or in combination with main course recipes. Papad is an indication of Indian cuisine's brilliance. North Indian papad and South Indian papad are the two forms of papad that occur today. Mini papads, big papads, roasted papads, khakra, and a variety of other sizes and textures are available.

In the food industry, the papad producing sector is very lucrative due to the low start-up capital investment. Papad is commonly served as an appetiser and is popular in most Asian countries, especially India. It's a wafer-like substance with a thin profile. The variety and proportion of pulses and spices varies from region to region, depending on local tastes, although some varieties are more widely consumed. Papad is a thin wafer-like snack food that is especially popular in countries in South and Southeast Asia.

2. MARKET POTENTIAL

The market potential for papad is very

high. Because in almost all the families, especially in Kerala, people use papad as side dish. Papad is a one of the important side dishes in the food culture of Kerala. And in South India also including religious rituals of Hindu and all other people consuming papad. Papad is a popular Indian side dish served with meals. Few people still drink it with tea. Papads are made from urad dal, potatoes, sugar, and other ingredients. Not only are papad bariyans consumed in homes, but they are also consumed in notches, pubs, and Dhabas, as well as by people who are going on picnics or eating meals. Breakfast is reported to be worth Rs 2.5 billion in India, and the demand contains cornflakes, muesli, biscuits, oatmeal, and porridge. The demand is expected to expand at a rate of up to 30% each year, and with modern retail offering new recipes for contemporary Indian and Western goods, a large wave of growth is expected. The snack food industry is expected to be worth between Rs 45 and Rs 50 billion. According to reports, the demand is rising at a rate of 7 to 8% each year. Traditional snacks (bhujia, chanachur, and the like), Western snacks (potato chips, cheese balls, and the like), and freshly developed finger snacks make up the arranged snacks group. According to projections, the demand for packaged snacks expanded at a compound annual growth rate of 14% in 2012, reaching a size of Rs 35 billion.

PRODUCT DESCRIPTION

3.1. PRODUCT USES

- Papad have been a part of Indian subcontinent cuisine for centuries and are an important part of regular meals. It is an important part of a meal in India.
- It is commonly served as a snack, chaat, or in combination with main course recipes.
- Papad is a one of the important side dishes in the food culture of Kerala. Almost all the families in Kerala use papad as a side dish.

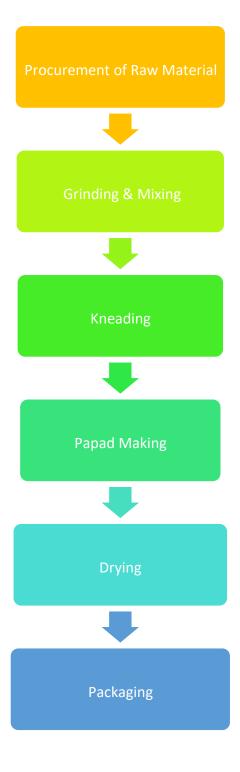
3.2. RAW MATERIAL REQUIREMENT

Major raw materials are mentioned below:

- Urad Dal Flour
- Salt
- Edible oil
- Mix Spices (Chili, Cumin, Garlic, Black pepper)
- Baking Soda

3.3. MANUFACTURING PROCESS

- Raw Material Procurement: Raw materials should be received & stored in hygienic condition. The quality of the raw material should be checked carefully.
- Papad can be manufactured from different varieties of pulses flours or there could be a combination of pulses flours as well.
- Adequate quantity of water is added in flour of Urad dal, common salt, spices and sodium bicarbonate and homogenous mixing is done to obtain dough.
- After about 30 minutes, small balls weighing around 7-8 grams of dough are made. These balls are then placed in papad making machine or papad press wherein these balls are pressed and circular papads are made as per the size of mould.
- These papads are then sun-dried but in this note drier with trolley is recommended as sun-drying may not be always feasible for industries.
- Packaging in polythene bags.



PROJECT COMPONENTS

| S.No. | Description |
|-------|-------------|
| 1 | Pulverizer |

| 2 | Dough Kneading Machine |
|---|---|
| 3 | Papad Making Machine |
| 4 | Tray Drier |
| 5 | Packaging Machine |
| 6 | Material handling and other equipment's (Bins, trolley, weighing machine, etc.) |

4.1 Plant & Machinery

4.2 MISCELLANEOUS FIXED ASSETS

- Water Supply Arrangements
- Furniture & Fixtures
- Computers & Printers

| PROJECTED PROFITABILITY STATEMENT | | | | | (in Lacs) |
|-----------------------------------|-------------|----------|----------|----------|-----------|
| PARTICULARS | 1st year | 2nd year | 3rd year | 4th year | 5th year |
| Capacity Utilisation % | 45% | 50% | 55% | 60% | 65% |
| SALES | | | | | |
| Gross Sale | | | | | |
| Urad Dal Papad | 51.30 | 62.69 | 72.60 | 83.17 | 94.79 |
| Total | 51.30 | 62.69 | 72.60 | 83.17 | 94.79 |
| COST OF SALES | | | | | |
| Raw Material Consumed | 31.05 | 36.23 | 41.84 | 47.93 | 54.52 |
| Electricity Expenses | 2.16 | 2.64 | 2.90 | 3.17 | 3.43 |
| Depreciation | 1.29 | 1.10 | 0.93 | 0.80 | 0.68 |
| Wages & labour | 7.68 | 8.45 | 9.29 | 10.22 | 11.24 |
| Repair & maintenance | 1.03 | 1.57 | 1.81 | 2.08 | 2.37 |
| Consumables | 0.77 | 0.94 | 1.09 | 1.25 | 1.42 |
| Packaging | 0.51 | 0.63 | 0.73 | 0.83 | 0.95 |
| Cost of Production | 44.49 | 51.54 | 58.60 | 66.27 | 74.61 |
| Add: Opening Stock | - | 2.22 | 2.58 | 2.93 | 3.31 |
| Less: Closing Stock | 2.22 | 2.58 | 2.93 | 3.31 | 3.73 |
| Cost of Sales | 42.26 | 51.19 | 58.25 | 65.89 | 74.19 |
| GROSS PROFIT | 9.04 | 11.49 | 14.35 | 17.28 | 20.60 |
| Gross Profit Ratio | 17.62% | 18.34% | 19.77% | 20.78% | 21.73% |
| Salary to Staff | 3.12 | 3.59 | 4.13 | 4.95 | 5.69 |
| Interest on Term Loan | 0.77 | 0.68 | 0.49 | 0.30 | 0.10 |
| Interest on working Capital | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 |
| Rent | 2.40 | 2.64 | 2.90 | 3.19 | 3.51 |
| Selling & Administrative Exp. | 0.26 | 0.94 | 1.45 | 1.66 | 1.90 |
| TOTAL | 6.88 | 8.18 | 9.30 | 10.44 | 11.54 |
| NET PROFIT | 2.16 | 3.31 | 5.05 | 6.85 | 9.06 |
| Taxation | - | 0.04 | 0.13 | 0.31 | 0.61 |
| PROFIT (After Tax) | 2.16 | 3.27 | 4.92 | 6.54 | 8.45 |
| Net Profit Ratio | 4.21% | 5.22% | 6.78% | | 8.92% |
| PROJECTED BALANCE SHEET | | | | | (in Lacs) |
| PARTICULARS | 1st year 2n | d year 3 | rd year | 4th year | 5th year |
| Liabilities | | | | | |
| Capital | | | | | 7.35 |
| Opening balance | | | | | |
| Add: - Own Capital | | 2.62 | 3.89 | 5.31 | |
| Add: - Retained Profit | 1.21 | | | | 8.45 |
| | 2.16 | 3.27 | 4.92 | 6.54 | |
| | 0.75 | 2.00 | 3.50 | 4.50 | 6.50 |

| 2.62 7.00 3.00 1.04 0.40 4.05 8.75 | 3.89 5.25 3.00 1.21 0.48 13.83 8.75 | 5.31 3.50 3.00 1.39 0.58 13.78 8.75 | 0.69 | 9.30 3.00 1.82 0.83 14.95 8.75 4.70 |
|--|---|---|-------------------------------|---|
| 3.00 1.04 0.40 4.05 8.75 | 3.00 1.21 0.48 13.83 8.75 | 3.00 1.39 0.58 13.78 | 3.00 1.60 0.69 14.39 | 3.00 1.82 0.83 14.95 8.75 |
| 3.00 1.04 0.40 4.05 8.75 | 3.00 1.21 0.48 13.83 8.75 | 3.00 1.39 0.58 13.78 | 3.00 1.60 0.69 14.39 | 1.82 0.83 14.95 8.75 |
| 1.04 0.40 4.05 8.75 | 1.21 0.48 13.83 8.75 | 1.39 0.58 13.78 | 1.60 0.69 14.39 | 1.82 0.83 14.95 8.75 |
| 0.40 4.05 8.75 | 0.48 13.83 8.75 | 0.58 | 0.69 | 1.82 0.83 14.95 8.75 |
| 8.75 | 13.83 8.75 | 13.78 | 14.39 | 0.83 14.95 8.75 |
| 8.75 | 8.75 | | | 0.83 14.95 8.75 |
| 8.75 | 8.75 | | | 14.95 8.75 |
| 8.75 | 8.75 | | | 8.75 |
| | | 8.75 | ۹ 75 ۱ | 8.75 |
| | | 8.75 | ° 75 | |
| | | 8.75 | 0 75 | |
| | | 8.75 | 0 75 | 4 70 |
| | | 0./5 | | |
| 1 20 | 2 20 | 3.32 | 4.12 | 4.79 |
| 1.29 7.46 | 2.38 6.37 | 5.52 5.43 | | 3.96 |
| /.40 | 0.57 | 5.45 | 4.05 | 5.90 |
| | | | | |
| 1.71 | 2.09 | 2.42 | 2.77 | |
| 2.95 | 3.42 | 2.42 3.91 | | 3.16 |
| 2.95 1.93 | 3.42 1.95 | 3.91 2.02 | 4.45 2.55 | 5.10 |
| 1.93 | 1.93 | 2.02 | 2.33 | 5.00 |
| | | | | 2.83 |
| | | 12 70 | 14 39 | |
| 4.05 | 13.83 | 13./8 | | |
| | | 14.05 12.92 | 14.05 13.83 13.78 | 14.05 13.83 13.78 14.39 |

| PROJECTED CASH FLOW STATEMENT | | | | | (in Lacs) |
|--|----------|----------|----------|----------|-----------|
| PARTICULARS | 1st year | 2nd year | 3rd year | 4th year | 5th year |
| SOURCES OF FUND | | | | | |
| Own Margin | 1.21 | | | | |
| Net Profit | 2.16 | | | | |
| Depreciation & Exp. W/off | 1.29 | 3.31 | 5.05 | 6.85 | 9.06 |
| Increase in Cash Credit | 3.00 | 1.10 | 0.93 | 0.80 | 0.68 |
| Increase In Term Loan | 7.88 | - | - | - | - |
| Increase in Creditors | 1.04 | _ | - | - | - |
| Increase in Provisions & Oth liabilities | 0.40 | 0.17 | 0.19 | 0.20 | 0.22 |
| | - | 0.08 | 0.10 | 0.12 | 0.14 |
| TOTAL: | 16.96 | 4.66 | 6.27 | 7 .96 | 1 |
| | | | | | 0.10 |

| APPLICATION OF FUND | | | | | |
|-----------------------------|-------|--------|------|------|------|
| Increase in Fixed Assets | 8.75 | | | | |
| Increase in Stock | 2.95 | 0.47 | 0.48 | 0.53 | 0.57 |
| Increase in Debtors | 1.71 | 0.38 | 0.33 | 0.35 | 0.39 |
| Repayment of Term Loan | 0.88 | 1.75 | 1.75 | 1.75 | 1.75 |
| Drawings | 0.75 | 2.00 | 3.50 | 4.50 | 6.50 |
| Taxation | - | 0.04 | 0.13 | 0.31 | 0.61 |
| TOTAL: | 15.03 | 4.64 | 6.19 | 7.44 | 9.82 |
| | | | | | |
| Opening Cash & Bank Balance | - | 1.93 1 | .95 | 2.02 | 2.55 |
| Add : Surplus | 1.93 | 0.02 | 0.07 | 0.53 | 0.28 |
| Closing Cash & Bank Balance | 1.93 | 1.95 2 | .02 | 2.55 | 2.83 |

| CALCULATION OF D.S.C.R. | | | | | | | | |
|--------------------------------|----------|----------|----------|----------|----------|--|--|--|
| PARTICULARS | 1st year | 2nd year | 3rd year | 4th year | 5th year | | | |
| | | 4.07 | | | 0.12 | | | |
| CASH ACCRUALS | 3.45 | 4.37 | 5.85 | 7.34 | 9.13 | | | |
| Interest on Term Loan | 0.77 | 0.68 | 0.49 | 0.30 | 0.10 | | | |
| Total | 4.22 | 5.05 | 6.34 | 7.63 | 9.24 | | | |
| | | | | | | | | |
| REPAYMENT | | | | | | | | |
| Instalment of Term Loan | 0.88 | 1.75 | 1.75 | 1.75 | 1.75 | | | |
| Interest on Term Loan | 0.77 | 0.68 | 0.49 | 0.30 | 0.10 | | | |
| | | | | | | | | |
| Total | 1.65 | 2.43 | 2.24 | 2.05 | 1.85 | | | |
| DEDT SEDVICE COVED & CE D ATIO | 2.5(| 2.09 | 2.92 | 2 72 | 4.06 | | | |
| DEBT SERVICE COVERAGE RATIO | 2.56 | 2.08 | 2.83 | 3.73 | 4.98 | | | |
| AVERAGE D.S.C.R. | | | | | 3.18 | | | |

| | | | | | | Interest | 11.00% |
|------|------------------------------|-----------|----------|--------------|-----------|-----------|--------------------|
| Year | Particulars | Amount | Addition | Total | Interest | Repayment | Closing Balance |
| 1st | Opening Balance 1st month | | - 00 | - 00 | | | - 0 |
| | 2nd month | - 7.88 | 7.88 | 7.88 7.88 | - 0.07 | - | 7.88 7.88 |
| | 3rd month | 7.88 | - | 7.88 | 0.07 | _ | 7.88 |
| | 4th month | 7.88 | - | 7.88 | 0.07 | | 7.88 |
| | 5th month | 7.88 | _ | 7.88 | 0.07 | | 7.88 |
| | 6th month | 7.88 | | 7.88 | 0.07 | | 7.88 |
| | 7th month | 7.88 | - | 7.88 | 0.07 | 0.15 | 7.73 |
| | 8th month | 7.88 | - | 7.88 | 0.07 | 0.15 | 7.58 |
| | | | - | | | | |
| | 9th month | 7.58 | - | 7.58 | 0.07 | 0.15 | 7.44 |
| | 10th month | 7.44 | - | 7.44 | 0.07 | 0.15 | 7.29 |
| | 11th month | 7.29 | - | 7.29 | 0.07 | 0.15 | 7.15 |
| | 12th month | 7.15 | - | 7.15 | 0.07 | 0.15 | 7.00 |
| | | | | | 0.77 | 0.88 | |
| 2nd | Opening Balance | | | | | | |
| | 1st month | 7.00 | - | 7.00 | 0.06 | 0.15 | 6.8 |
| | 2nd month | 6.85 | - | 6.85 | 0.06 | 0.15 | 6.7 |
| | 3rd month | 6.71 | - | 6.71 | 0.06 | 0.15 | 6.50 |
| | 4th month | 6.56 | - | 6.56 | 0.06 | 0.15 | 6.42 |
| | 5th month | 6.42 | - | 6.42 | 0.06 | 0.15 | 6.2 |
| | 6th month | 6.27 | - | 6.27 | 0.06 | 0.15 | 6.1. |
| | 7th month | 6.13 | - | 6.13 | 0.06 | 0.15 | 5.98 |
| | 8th month | 5.98 | _ | 5 .98 | 0.05 | 0.15 | 5.83 |

REPAYMENT SCHEDULE OF TERM LOAN

| | 9th month | 5.83 | - | 5.83 | 0.05 | 0.15 | 5.69 |
|-----|------------------------|--------------|---|----------------|--------------|----------------------|------|
| | 10th month | 5.69 | - | 5.69 | 0.05 | 0.15 | 5.54 |
| | 11th month | 5.54 | - | 5.54 | 0.05 | 0.15 | 5.40 |
| | 12th month | 5.40 | - | 5.40 | 0.05 | 0.15 | 5.25 |
| | | | | | 0.68 | 1.75 | |
| 3rd | Opening Balance | | | | | | |
| | 1st month | 5.25 | - | 5.25 | 0.05 | 0.15 | 5.10 |
| | 2nd month | 5.10 | - | 5.10 | 0.05 | 0.15 | 4.96 |
| | 3rd month | 4.96 | - | 4.96 | 0.05 | 0.15 | 4.81 |
| | 4th month | 4.81 | - | 4.81 | 0.04 | 0.15 | 4.67 |
| | 5th month | 4.67 | - | 4.67 | 0.04 | 0.15 | 4.52 |
| | 6th month | 4.52 | - | 4.52 | 0.04 | 0.15 | 4.38 |
| | 7th month | 4.38 | - | 4.38 | 0.04 | 0.15 | 4.23 |
| | 8th month | 4.23 | - | 4.23 | 0.04 | 0.15 | 4.08 |
| | 9th month | 4.08 | - | 4.08 | 0.04 | 0.15 | 3.94 |
| | 10th month | 3.94 | - | 3.94 | 0.04 | 0.15 | 3.79 |
| | 11th month | 3.79 | - | 3.79 | 0.03 | 0.15 | 3.65 |
| | 12th month | 3.65 | - | 3.65 | 0.03 | 0.15 | 0 |
| | | | | | 0.49 | 3.50 1.75 |) |
| 4th | Opening Balance | | | | | | |
| | 1st month | 3.50 | - | 3.50 | 0.03 | 0.15 3.3 | 5 |
| | 2nd month | 3.35 | - | 3.35 | 0.03 | 0.15 | |
| | 3rd month | 3.21 | _ | 3.21 | 0.03 | 3.2 0.15 | 1 |
| | | J.41 | - | J .41 | 0.05 | 3.00 | 6 |
| | | | | | | | |
| | 4th month | 3.06 | - | 3.06 | 0.03 | 0.15 | _ |
| | 4th month 5th month | 3.06 2.92 | - | 3 .06 2 .92 | 0.03 0.03 | 0.15 2.92 0.15 | 2 |

| | 6th month | 2.77 | - | 2.77 | 0.03 | 0.15 | 2.63 |
|-----|-----------------|----------|---|------|------|------------|-------|
| | 7th month | 2.63 | - | 2.63 | 0.02 | 0.15 | |
| | 8th month | 2.48 | - | 2.48 | 0.02 | 0.15 | 2.48 |
| | 9th month | 2.33 | _ | 2.33 | 0.02 | 0.15 | 2.33 |
| | yui monui | 2.33 | - | 2.33 | 0.02 | | 2.19 |
| | 10th month | 2.19 | - | 2.19 | 0.02 | 0.15 | 2.04 |
| | 11th month | 2.04 | - | 2.04 | 0.02 | 0.15 | |
| | 12th month | 1.90 | - | 1.90 | 0.02 | 0.15 | 1.90 |
| | | | | | | | 1.75 |
| | | | | | 0.30 | 1.75 | |
| 5th | Opening Balance | | | | | | |
| | 1st month | 1.75 | - | 1.75 | 0.02 | 0.15 | 1.60 |
| | 2nd month | 1.60 | _ | 1.60 | 0.01 | 0.15 | |
| | | | | | | | 1.46 |
| | 3rd month | 1.46 | - | 1.46 | 0.01 | 0.15 | |
| | | | | | | | 1.31 |
| | 4th month | 1.31 | - | 1.31 | 0.01 | 0.15 | |
| | | | | | | | 1.17 |
| | 5th month | 1.17 | - | 1.17 | 0.01 | 0.15 | 1.00 |
| | <i></i> | 1 | | 4 | 0.04 | | 1.02 |
| | 6th month | 1.02 | - | 1.02 | 0.01 | 0.15 | 0.88 |
| | 7th month | 0.88 | | 0.88 | 0.01 | 0.15 | 0.88 |
| | / un monui | 0.88 | - | 0.88 | 0.01 | 0.15 | 0.73 |
| | 8th month | 0.73 | _ | 0.73 | 0.01 | 0.15 | 5.7.0 |
| | | - | | | | | 0.58 |
| | 9th month | 0.58 | - | 0.58 | 0.01 | 0.15 | |
| | | | | | | | 0.44 |
| | 10th month | 0.44 | - | 0.44 | 0.00 | 0.15 | |
| | | | | | | . . | 0.29 |
| | 11th month | 0.29 | - | 0.29 | 0.00 | 0.15 | 0.15 |
| | 12th month | 0.15 | | 0.15 | 0.00 | 0.15 | 0.15 |
| | 121111101111 | 0.13 | - | 0.13 | 0.00 | 0.13 | - |

| | | | 0. | 10 | 1.75 |
|-------------------|----|--------|----|----|------|
| DOOR TO DOOR | 60 | MONTHS | | | |
| MORATORIUM PERIOD | 6 | MONTHS | | | |
| REPAYMENT PERIOD | 54 | MONTHS | | | |



DISCLAIMER

The views expressed in this Project Report are advisory in nature. UP MSME assume no financial liability to anyone using the content for any purpose. All the materials and content contained in Project report is for educational purpose and reflect the views of the industry which are drawn from various research material sources from internet, experts, suppliers and various other sources. The actual cost of the project or industry will have to be taken on case to case basis considering specific requirement of the project, capacity and type of plant and other specific factors/cost directly related to the implementation of project. It is intended for general guidance only and must not be considered a substitute for a competent legal advice provided by a licensed industry professional. UP MSME hereby disclaims any and all liability to any party for any direct, indirect, implied, punitive, special, incidental or other consequential damages arising directly or indirectly from any use of the Project Report Content, which is provided as is, and without warranties.